



**Q3 2012**  
**Financial Results**  
**and Business update**

*November 15<sup>th</sup> 2012*



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# Highlights

*Eduardo Sanchiz, CEO*



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# Highlights



## Solid Financial Performance

- Q3 results in line with expectations
- Solid Balance Sheet, improved Net Cash position
- c. 60% of international sales (growing at 8% )



## Platforms of Growth

- Eklira® launched in Germany, the UK and Denmark
- Positive CHMP voting for Linaclotide
- Xarelto® co-promotion started in Spain



## Corporate Development

- Eklira® co-promotion agreement in Canada
- Eklira® partnered in Australia and New Zealand
- Linaclotide commercial rights obtained in Mexico

# Financial Results

as of September 30<sup>th</sup>

*Daniel Martinez, CFO*



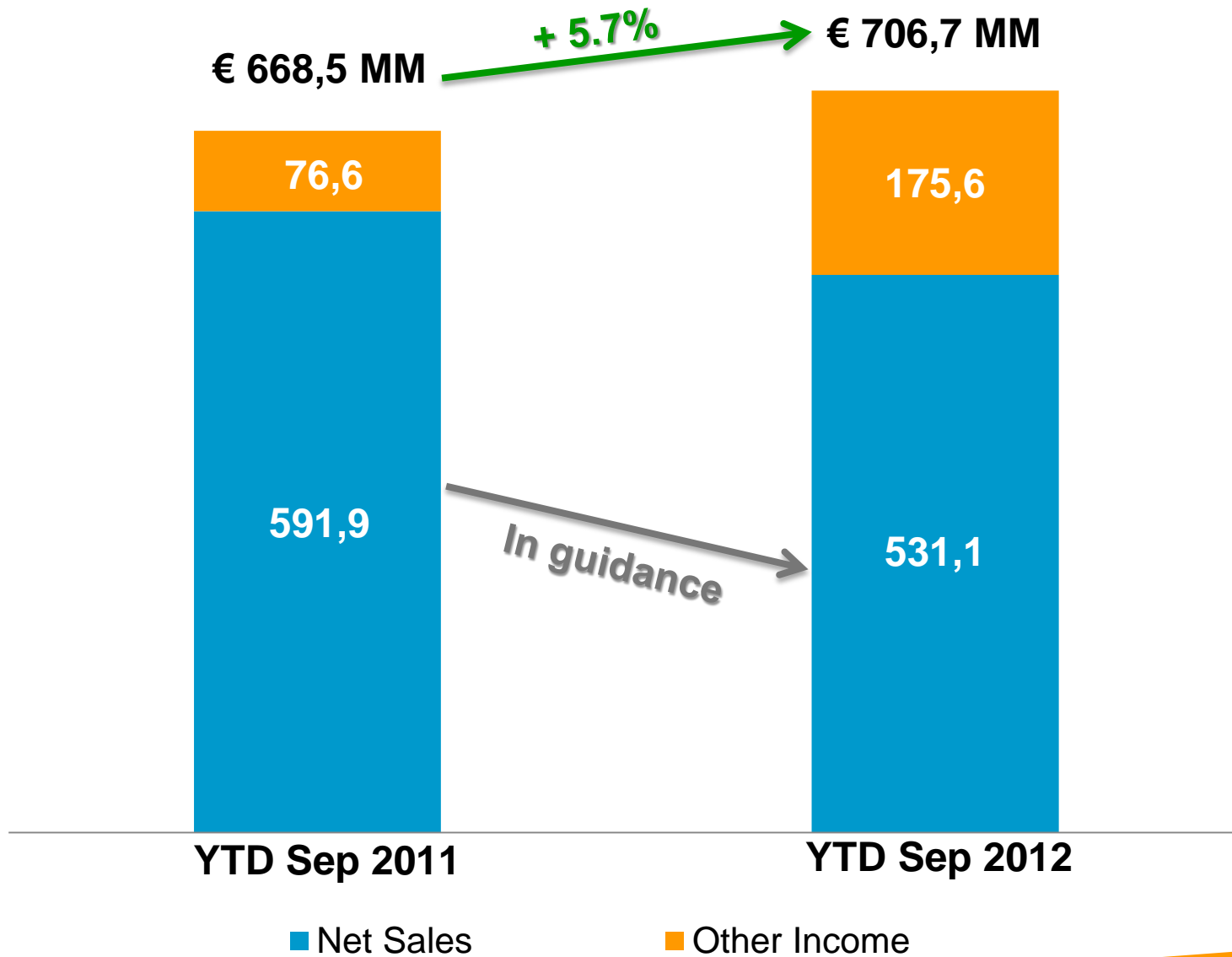
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# Financial Highlights as of September 30<sup>th</sup>

- Total Revenues\* increased: **+5.7%**, Net Sales: **-10.3%**
- Solid Net Cash Position: **€ 62.5MM**
- Continued solid free cash flow generation: **€ 83MM**
- Financial debt will phase out in Q4 2012
- 2012 guidance reiterated

\* Net Sales + Other Income

# Total Revenues increased



# Income Statement

€ rounded million	YTD Sep 2012	YTD Sep 2011	% var
<b>Total Revenues</b>	<b>706,7</b>	<b>668,5</b>	<b>5,7%</b>
Net Sales	531,1	591,9	(10,3%)
Other Income	175,6	76,6	129,2%
Cost of goods	211,6	220,9	(4,2%)
<b>Gross Profit</b>	<b>319,5</b>	<b>371,0</b>	<b>(13,9%)</b>
% of sales	60,2%	62,7%	
<b>R&amp;D</b>	<b>(116,5)</b>	<b>(97,3)</b>	<b>19,7%</b>
% of sales	(21,9%)	(16,4%)	
<b>SG&amp;A</b>	<b>(280,2)</b>	<b>(250,0)</b>	<b>12,1%</b>
% of sales	(52,8%)	(42,2%)	
<b>Other Op. Exp</b>	<b>2,0</b>	<b>0,8</b>	<b>150,0%</b>
% of sales	0,4%	0,1%	
<b>EBIT</b>	<b>100,4</b>	<b>101,1</b>	<b>(0,7%)</b>
% of sales	18,9%	17,1%	
<b>Depreciation</b>	<b>49,6</b>	<b>46,9</b>	<b>5,8%</b>
% of sales	9,3%	7,9%	
<b>EBITDA</b>	<b>150,0</b>	<b>148,0</b>	<b>1,4%</b>
% of sales	28,2%	25,0%	
Sale of noncurrent assets / Other	0,0	1,0	(100,0%)
Impairment reversals / (losses)	0,0	(7,0)	(100,0%)
Net financial income / (expenses)	(2,9)	(3,7)	(21,6%)
<b>Profit before tax</b>	<b>97,5</b>	<b>91,4</b>	<b>6,7%</b>
Corporate income tax	(6,1)	(2,6)	134,6%
<b>Net income</b>	<b>91,4</b>	<b>88,8</b>	<b>2,9%</b>
<b>Normalized Net Income</b>	<b>91,4</b>	<b>93,7</b>	<b>(2,5%)</b>
Earnings per share (€) <sup>(1)</sup>	0,54 €	0,53 €	
Normalized Earnings per share (€) <sup>(1)</sup>	0,54 €	0,56 €	
<b>Nu. of employees end of period</b>	<b>2.838</b>	<b>2.795</b>	<b>1,5%</b>

(1) Number of shares at the end of the period

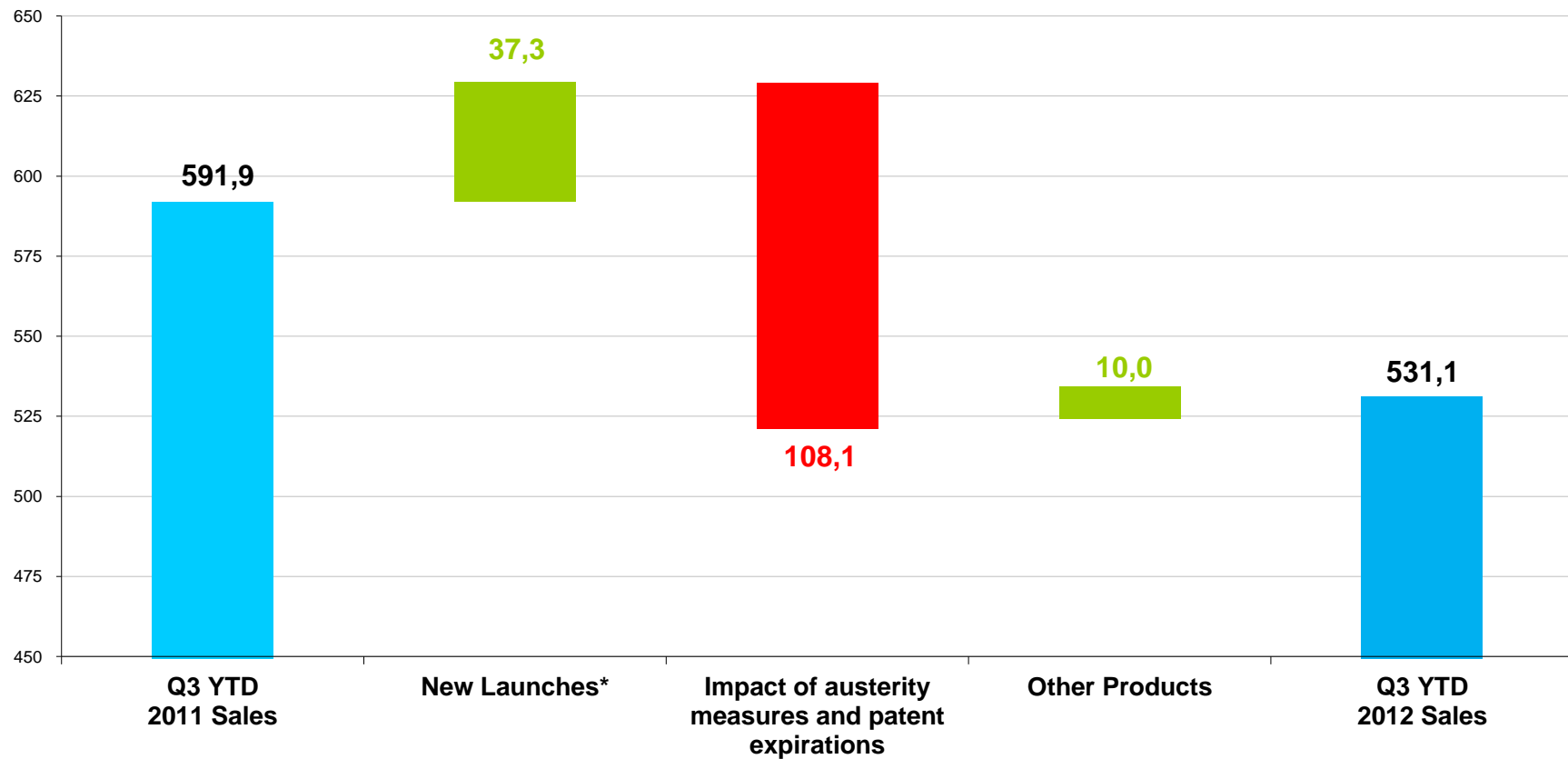
- ✓ International sales grew at 8% vs 2011 and now represent c. 60%
- ✓ Normalized Net Income temporarily above guidance



# What to expect at FY 2012

	2012	2011
<b>Net Sales</b>	Similar evolution to 2011	-12.9%
<b>R&amp;D</b>	Higher than in 2011	€ 144.5 MM
<b>SG&amp;A</b>	% increase of high teens vs 2011	€ 340.4 MM
<b>Normalized Net Income</b>	Lower decline than in 2011	-28.4%

# Sales evolution 2011 – 2012 as of September 30<sup>th</sup>



\* Driven by Eklira®, Sativex®, Tesavel® / Efficib® and Silodyx®

## Zoom in – Other Income

Includes:

€ 25.6 MM of co-development revenues

€ 84.6 MM linked to upfront and milestones payments received (Eklira®)

€ 32.4 MM linked to the termination of the contract for the OD LABA in US

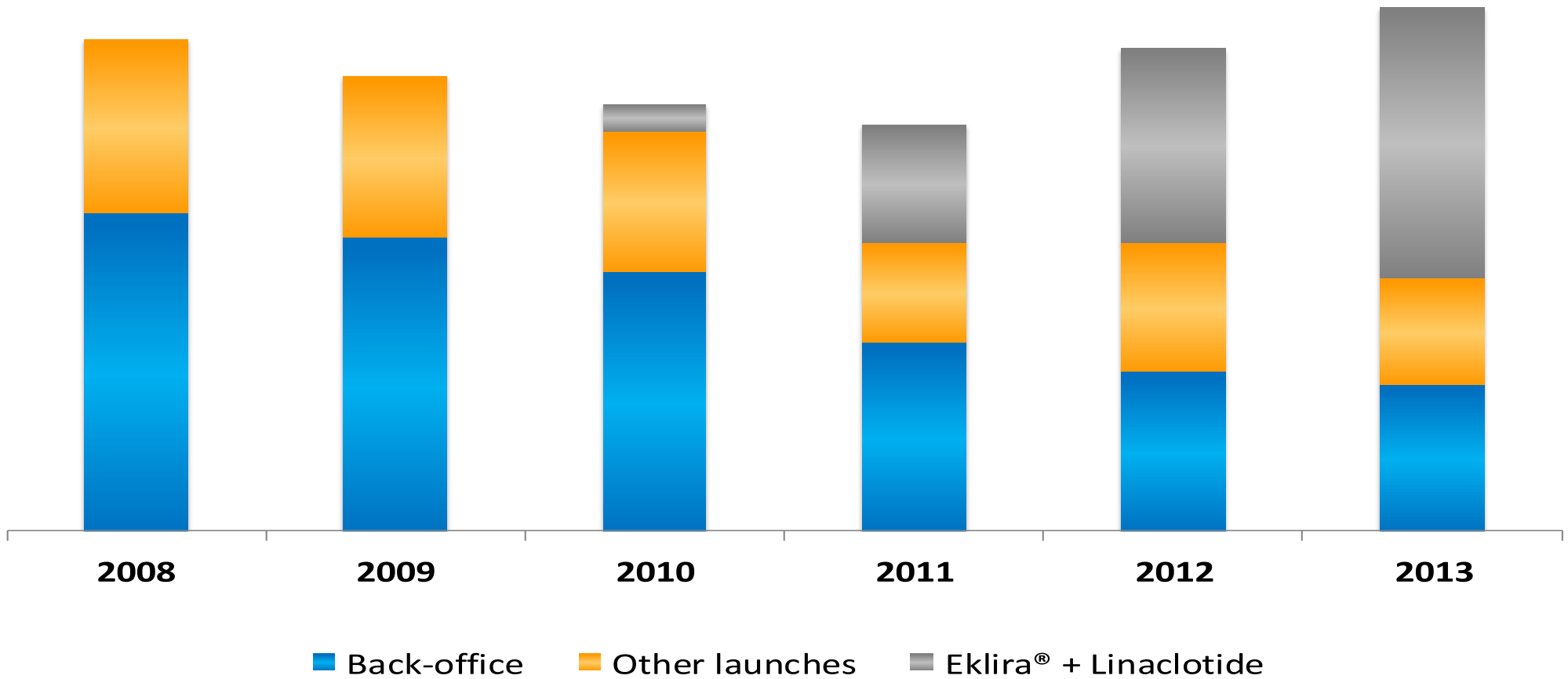
€ rounded million	YTD Sep 2012	YTD Sep 2011	% var
Co-development agreements	142,6	47,9	197,7%
Co-promotion agreements	11,1	8,1	37,0%
Product promotion collaboration	9,4	14,6	(35,6%)
Other	12,5	6,0	108,3%
<b>Total Other Income</b>	<b>175,6</b>	<b>76,6</b>	<b>129,2%</b>

Includes Actonel®, Cipralex®, Conbriza®, Libertek® and Xarelto®

# SG&A Evolution

Investing in growth platforms and streamlining back office

(Proportions are only indicative)



# Eklira<sup>®</sup>: P&L booking criteria

## Sales

- ✓ Direct sales by Almirall sales force
- ✓ Sale of API and device to partners
- ✓ Sale of finished product to partners

## Other Income

- ✓ Royalties and compensation from partners

Royalties are booked in the same quarter in which final sales take place

# Balance Sheet

€ Million	September 2012	% of BS	December 2011
Goodwill	270,5	19,3%	271,1
Intangible assets	352,8	25,1%	353,1
Property, plant and equipment	146,5	10,4%	152,1
Financial assets	8,8	0,6%	8,5
Other non current assets	226,0	16,1%	213,1
<b>Total Non Current Assets</b>	<b>1.004,6</b>	<b>71,6%</b>	<b>997,9</b>
Inventories	89,7	6,4%	93,2
Accounts receivable	94,8	6,8%	106,0
Cash & equivalents	169,6	12,1%	228,9
Other current assets	44,1	3,1%	30,6
<b>Total Current Assets</b>	<b>398,2</b>	<b>28,4%</b>	<b>458,7</b>
<b>Total Assets</b>	<b>1.402,8</b>		<b>1.456,6</b>
Shareholders equity	947,7	67,6%	854,7
Financial debt	66,0	4,7%	202,2
Non current liabilities	180,0	12,8%	188,3
Current liabilities	209,1	14,9%	211,4
<b>Total Equity and Liabilities</b>	<b>1.402,8</b>		<b>1.456,6</b>

Net Cash as of 30  
September 2012:

**€ 62.5 MM \***

\* **Net Cash** = € 66,0 MM Financial Debt – € 169,6 MM Cash and Equivalents + € 41,1 MM Pension Liabilities

# Cash Flow

€ Million	YTD Sep 2012	YTD Sep 2011
<b>Profit Before Tax</b>	<b>97,5</b>	<b>91,4</b>
Depreciation and amortisation	49,6	46,9
Change in working capital	(1,8)	(3,8)
Other adjustments	(22,9)	(21,8)
<b>Cash Flow from Operating Activities (I)</b>	<b>122,4</b>	<b>112,7</b>
Financial Income	2,8	6,5
Investments	(43,3)	(25,2)
Divestments	1,2	0,3
Other cash flows	0,0	0,5
<b>Cash Flow from Investing Activities (II)</b>	<b>(39,3)</b>	<b>(17,9)</b>
Finance Expense	(5,9)	(11,2)
Dividends distribution	(1,2)	(47,4)
Debt increase/ (decrease)	(136,2)	(4,0)
Other cash flows	0,8	(7,0)
<b>Cash Flow from Financing Activities</b>	<b>(142,5)</b>	<b>(69,6)</b>
<b>Cash Flow generated during the period</b>	<b>(59,4)</b>	<b>25,3</b>
<b>Free Cash Flow (III) = (I) + (II)</b>	<b>83,1</b>	<b>94,8</b>

Solid Free  
Cash Flow  
generation

# Pipeline & Regulatory Update

*Bertil Lindmark, CSO*



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# Pipeline Highlights

**Acridinium +  
Formoterol**

**COPD**

- Phase III on track
- Topline results expected in H1 2013

**Linaclootide**

**IBS-C**

- Positive CHMP voting
- EU approval anticipated before year end

**LAS41002  
(Monovo®)**

**Skin  
inflam-  
mation**

- Approved in certain European countries
- Launch expected in 2013

**LAS41008**

**Psoriasis**

- Advanced into phase III

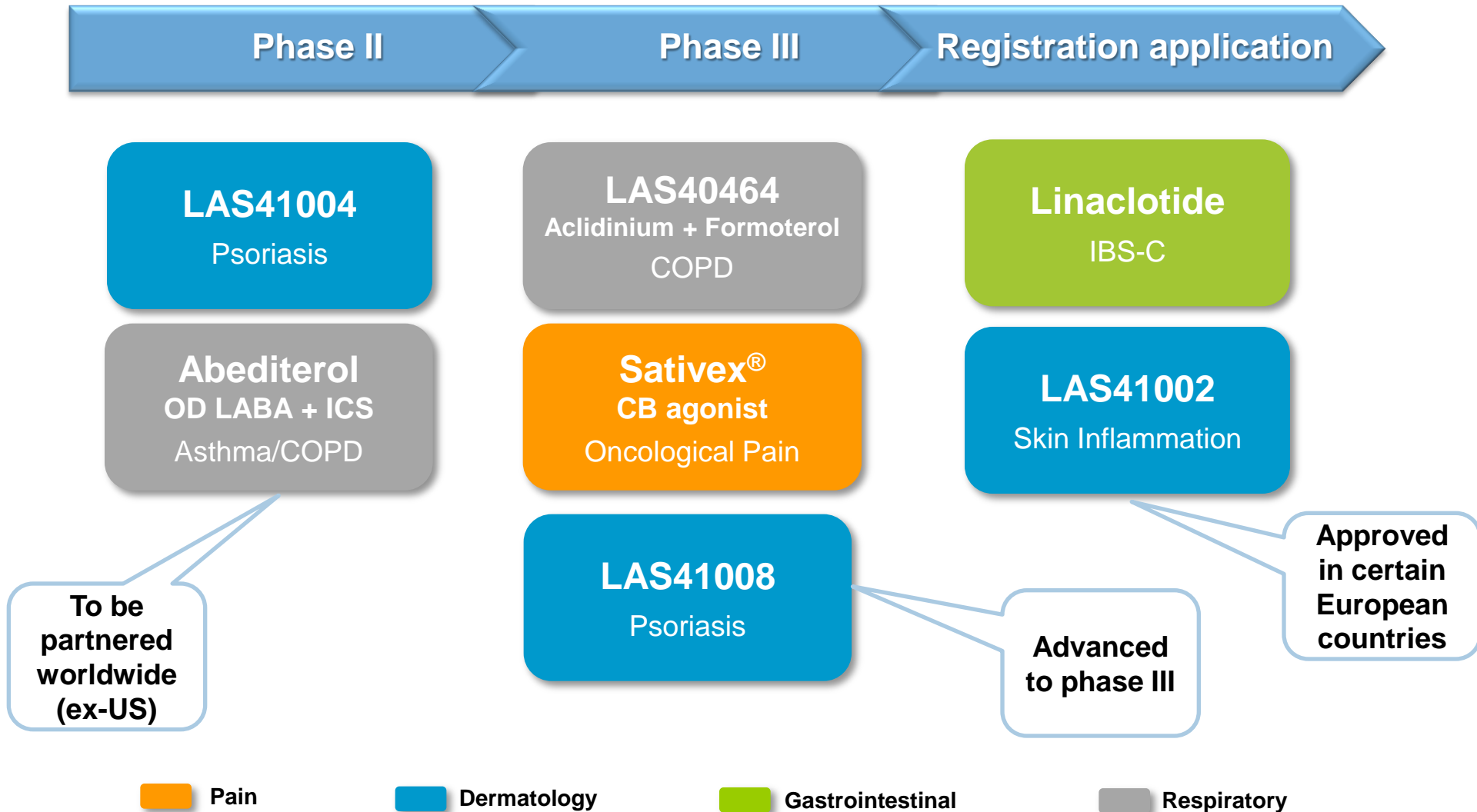
**MABA**

**COPD**

- Start of clinical phase in Q4 2012

# A pipeline with significant upside

Preclinical and phase I projects not included



# Key acclidinium / formoterol studies

As seen in [www.clinicaltrials.gov](http://www.clinicaltrials.gov)

CODE		NCT01462942	NCT01437397
Location		Europe, South Africa & South Korea	US, Canada, Australia, New Zealand
Objective		Long-term efficacy and safety acclidinium bromide / formoterol fumarate fixed dose combination	Long-term efficacy, safety and tolerability acclidinium bromide / formoterol fumarate fixed dose combination
Type		Pivotal Phase III, double-blind	Pivotal Phase III, double-blind
Endpoints	Primary	FEV <sub>1</sub> at 24 weeks	FEV <sub>1</sub> at 24 weeks
	Secondary	TDI, SGRQ	TDI, SGRQ
Estimated patients		1.575	1.550

FEV<sub>1</sub>: Forced expiratory volume in one second, or the amount of air that can be exhaled in the first second, following an inhalation.

TDI: Transition Dyspnoea Index

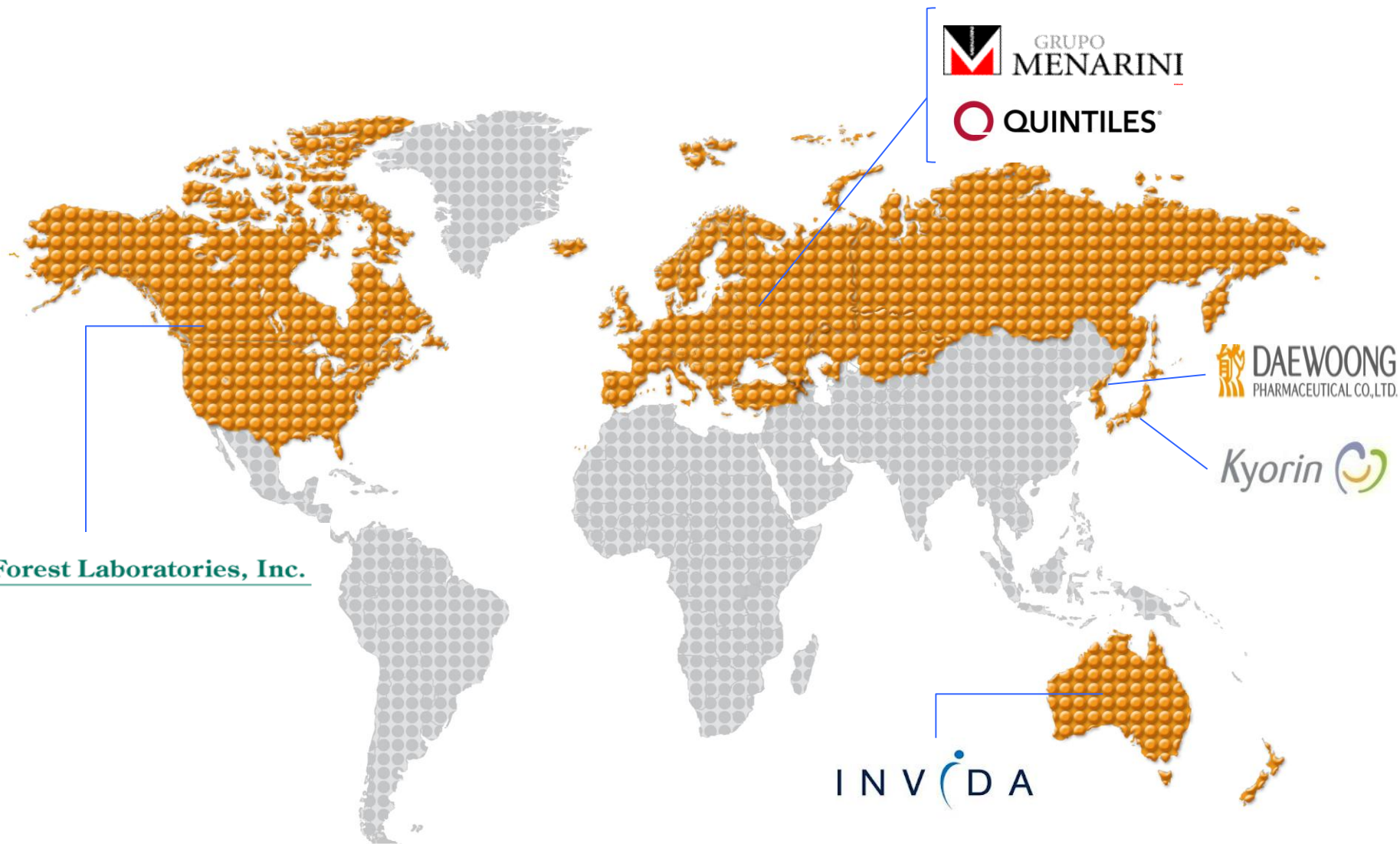
SGRQ: St. George's Respiratory Questionnaire

# Platforms of growth

*Luciano Conde, COO*

# Eklira<sup>®</sup> (Bretaris<sup>®</sup> / Tudorza<sup>®</sup>)

Partnered in geographies that represent over 90% of COPD worldwide sales.



# Eklira® vs other existing therapies

A step forward in the Long-Acting Muscarinic Antagonist (LAMA) class

- Maximal bronchodilation from first dose, superior to tiotropium over 24 hours on day 1<sup>1,2,3</sup>
- Reduced COPD symptoms during day, night and early-morning<sup>2, 4, 5</sup>
- Reduced breathlessness<sup>1,2</sup>
- Reduced use of rescue medication<sup>1,5</sup>
- Clinically meaningful improvement in quality of life<sup>1,2</sup>
- Limited potential for side-effects<sup>6,7</sup>
- Delivered in a first-in-class multidose DPI, Genuair®<sup>7</sup>



*Note: see references in the Appendix*

## Other key growth platforms

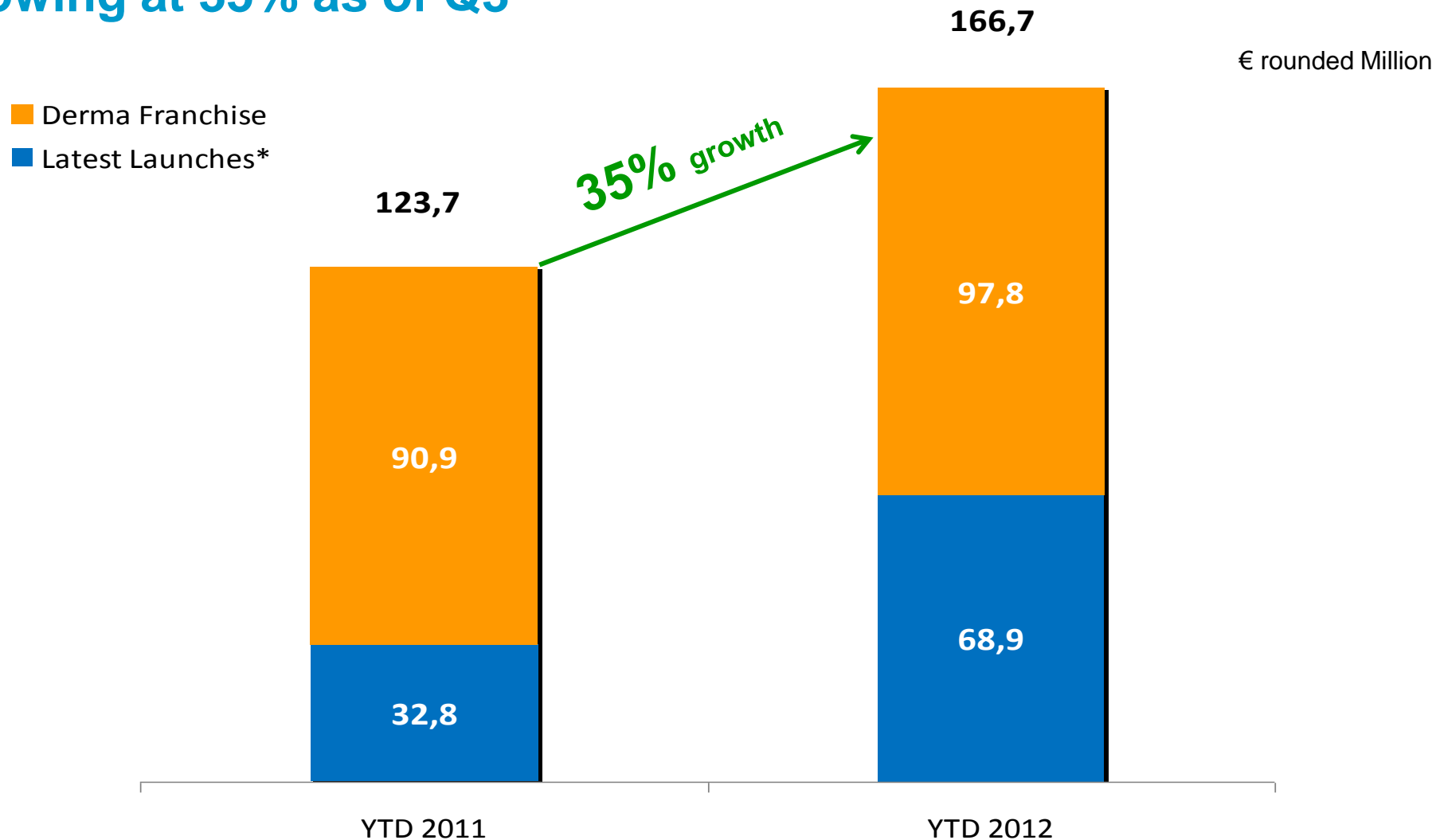
### Linaclotide

- Positive CHMP voting received in September 2012 for IBS-C in Europe.
- Inminent EU approval, anticipated before year end.
- First-in-class treatment with unique efficacy and safety profile.

### Sativex®

- Launched by Almirall in Germany, Spain, Denmark.
- Next launches planned in Norway, Italy, Austria, Netherlands, Finland and Switzerland.
- Phase III ongoing in oncological pain.

# Latest launches and derma represent 31% of sales and is growing at 35% as of Q3



\* Tesavel® / Efficib®, Eklira®, Sativex® and Silodyx®



# Key takeaways

*Eduardo Sanchiz, CEO*



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# Coming next

## Platforms of Growth

- Eklira® launch in US and other Nordic Countries in Q4
- Eklira® price and reimbursement process in EU territories
- Continue pan-European roll-out of Sativex®

## R&D / Regulatory

- Linaclotide EU approval anticipated in Q4
- Results of acridinium combo pivotal studies in H1 2013
- MABA to enter in clinical phase

## Corporate Development

- Partnering Eklira® and acridinium combo in other geographies
- New licenses in line with our geographic and therapeutic priorities

# Appendixes

# Q3 vs Q3

€ rounded million	2012 3Q	2011 3Q	% Var
<b>Total Revenues</b>	<b>285,2</b>	<b>190,7</b>	<b>49,6%</b>
Net Sales	157,1	165,4	(5,0%)
Other Income	128,1	25,3	<i>n.m.</i>
Cost of goods	68,1	62,3	9,3%
<b>Gross Profit</b>	<b>89,0</b>	<b>103,1</b>	<b>(13,7%)</b>
<i>% of sales</i>	<i>56,7%</i>	<i>62,3%</i>	
<b>R&amp;D</b>	<b>(38,8)</b>	<b>(34,5)</b>	<b>12,5%</b>
<i>% of sales</i>	<i>(24,7%)</i>	<i>(20,9%)</i>	
<b>SG&amp;A</b>	<b>(95,7)</b>	<b>(72,8)</b>	<b>31,5%</b>
<i>% of sales</i>	<i>(60,9%)</i>	<i>(44,0%)</i>	
<b>Other Op. Exp</b>	<b>(0,1)</b>	<b>(0,1)</b>	<b>0,0%</b>
<i>% of sales</i>	<i>(0,1%)</i>	<i>(0,1%)</i>	
<b>EBIT</b>	<b>82,5</b>	<b>21,0</b>	<b><i>n.m.</i></b>
<i>% of sales</i>	<i>52,5%</i>	<i>12,7%</i>	
<b>Depreciation</b>	<b>16,4</b>	<b>15,8</b>	<b>3,8%</b>
<i>% of sales</i>	<i>10,4%</i>	<i>9,6%</i>	
<b>EBITDA</b>	<b>98,9</b>	<b>36,8</b>	<b>168,8%</b>
<i>% of sales</i>	<i>63,0%</i>	<i>22,2%</i>	
Sale of noncurrent assets / Other	0,6	0,2	200,0%
Impairment reversals / (losses)	0,0	(5,8)	(100,0%)
Net financial income / (expenses)	(1,1)	1,5	(173,3%)
<b>Profit before tax</b>	<b>82,0</b>	<b>16,9</b>	<b><i>n.m.</i></b>
Tax	(17,6)	4,1	<i>n.m.</i>
<b>Net income</b>	<b>64,4</b>	<b>21,0</b>	<b><i>n.m.</i></b>
<b>Normalized Net Income</b>	<b>64,4</b>	<b>25,1</b>	<b>156,6%</b>

# Sales by Region

€ rounded Million	YTD Sep 2012	YTD Sep 2011	% var vs LY
Spain	220,3	305,2	(27,8%)
Europe & Middle East	217,7	222,8	(2,3%)
America, Africa & Asia Pacific	79,5	51,8	53,5%
Corporate	13,5	12,1	11,6%
<b>Total</b>	<b>531,1</b>	<b>591,9</b>	<b>(10,3%)</b>

# Breakdown of the core business

- Proprietary products
- In-licensing products

€ rounded Million		YTD Sep 2012	YTD Sep 2011	% Var YTD
Ebastel® and others (ebastine)	●	72,4	90,3	(19,8%)
Almogran® and others (almotriptan)	●	43,0	40,9	5,0%
Plusvent® (salmeterol & fluticasone)	●	38,1	41,4	(7,9%)
Tesavel® & Efficib® (sitagliptin)	●	32,4	26,5	22,1%
Parapres® (candesartan cilexetile)	●	26,6	35,8	(25,7%)
Eklira® and other (acridinium bromide)	●	24,5	0,0	<i>n.m.</i>
Solaraze® (diclofenac sodium) & Actikerall® (5-FU/SA)	●	23,6	19,0	24,5%
Airtal® and others (aceclofenac)	●	22,9	23,1	(0,9%)
Decoderm® and others (flupredniden)	●	14,8	13,5	9,5%
Balneum® (urea oil)	●	13,7	13,5	1,9%
Almax® (almagate)	●	13,4	13,6	(1,5%)
Pantopan® (pantoprazole)	●	11,8	13,2	(10,2%)
Cidine® and others (cinitapride)	●	10,8	11,3	(3,8%)
Cleboril® (clebopride)	●	10,4	10,0	4,6%
Elecor® (eplerenone)	●	10,4	10,3	1,5%
Other	● ●	162,3	229,5	(29,4%)
<b>Total Net Sales</b>		<b>531,1</b>	<b>591,9</b>	<b>(10,3%)</b>

# Net Sales breakdown by main Therapeutic Area

€ rounded Million	YTD Sep 2012	YTD Sep 2011	% Var YTD
Respiratory	139,4	137,3	1,5%
Gastrointestinal and Metabolism	110,1	117,6	(6,4%)
Dermatology	97,8	90,9	7,6%
CNS	65,4	95,1	(31,2%)
Cardiovascular	52,1	84,4	(38,3%)
Osteomuscular	36,1	38,1	(5,3%)
Urological	14,6	14,9	(2,0%)
Other therapeutic specialties	15,6	13,6	14,4%
<b>Total Net Sales</b>	<b>531,1</b>	<b>591,9</b>	<b>(10,3%)</b>

# Aclidinium EU

Teaming up to deliver to millions of patients



Eklira®  
Genuair®

Bretaris®  
Genuair®

Bretaris® Genuair®

Eklira® Genuair®

Eklira® Genuair®

- ➔ Joint commercialization rights in most EU countries (except UK, the Netherlands and Nordics)

- ➔ In general, Almirall will book Eklira® sales + royalties on Bretaris® sales

- ➔ Rest of EU + Turkey, Russia and CIS

- ➔ Almirall retains certain commercial rights in all these territories

- ➔ Almirall will book royalties on Bretaris® sales

- ➔ UK, Germany

- ➔ Almirall will book 100% of sales

- ➔ Nordics, the Netherlands and Switzerland

- ➔ Almirall will book 100% of sales



# References

## References slide #22:

1. Jones PW, Singh D, Bateman ED, et al. Efficacy and safety of twice-daily aclidinium bromide in COPD patients: the ATTAIN study. *Eur Respir J.* 2012;Mar 22 [Epub ahead of print].
2. Kerwin EM, D'Urzo AD, Gelb AF, Lakkis H, Gil EG, Caracta CF, on behalf of the ACCORD 1 study investigators. Efficacy and safety of a 12-week treatment with twice-daily aclidinium bromide in COPD patients (ACCORD COPD I). *COPD.* 2012;9:90-101.
3. Press release issued by Almirall on September 3<sup>rd</sup>, 2012, under the title *“Eklira® Genuair® provides meaningful and sustained bronchodilation from the first dose. Patients prefer the Genuair® inhaler over HandiHaler®”* ([www.almirall.com](http://www.almirall.com))
4. Data on file (CSR 34), Almirall.
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6. Gavaldà A, Miralpeix M, Ramos I, et al. Characterization of aclidinium bromide, a novel inhaled muscarinic antagonist, with long duration of action and a favorable pharmacological profile. *JPET.* 2009;331(2):740-751.
7. Eklira Genuair Summary of Product Characteristics issued by the EU in July 2012.

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